



September 2022

Dear Provider,

**RE: LAMBETH COUNCIL YOUTH AND PLAY - INVITATION TO APPLY:
5 to 19 Early Intervention and Prevention grant programme – 2023-2026**

I am writing to invite you to tender for the provision of 5 to 19-year-olds (and up to 25 for those with special educational needs and disabilities) Early Intervention and Prevention services 2023-2026 as specified in these documents. The focus of this programme will build on the approach started 5 years ago under Young Lambeth Cooperative to improve outcomes for young people across the borough. There is a stronger focus on consortium working, outreach, physical and mental health and delivery of joined up programmes of interventions that will support Lambeth young people on a pathway to healthy, successful and happy adulthoods.

Your grants response must follow carefully the Instructions for Applicants as set out in these documents and be completed via the application form and any other necessary documents.

It is the responsibility of all applicants to ensure that their application is received no later than the appointed time of **5pm Friday 28th October 2022**. Tender proposals received after that time will not be considered. Tenders must be submitted by the Lead Provider on behalf of the partnership/consortium detailing your overarching project as well as details on individual partners where prompted.

In this application process it is a requirement and precondition of submitting a tender that you must have developed a partnership/consortium and have a signed Partnership Agreement or Memorandum of Understanding in place. There will be information sessions to support providers to understand the process of developing partnership/consortium arrangements and how to complete the application.

London Borough of Lambeth is not bound to accept any application, lowest priced or otherwise and shall not be bound to accept any Contractor or Contractors in a Partnership/Consortium as a sole supplier or sole suppliers. As part of this tender process LbL makes no obligations in any way to the following:

- (i) to pay any provider for any Invitation to Apply Proposal; or
- (ii) to award the contract to any bidder or consortium of bidders;
- (iii) to accept any information received contained in the Grant Proposal;
- (iv) to include providers responding to this Invitation to Apply, in any future invitation; or
- (v) Any other commitment to potential providers whatsoever.

At this stage in the commissioning process, we have not had final confirmation of the budget for these Early Intervention and Prevention Services from Lambeth Council. Therefore, the figures included in these tendering documents are subject to change.

You should now have the following:

The Invitation to Apply Document (starts below)
 Locality Commissioning Statement(s) (included in this document)
 EIPS 2023-2026 Application form
 EIPS consortium planning document
 Outcomes Framework

INVITATION TO APPLY (ITA) DOCUMENT

1 INTRODUCTION AND BACKGROUND

1.1. The Youth and Play team is responsible for the commissioning of the 5 to 19 and up to 25 with special educational need or disability) Early Intervention and Prevention Programme with a value of £750,000 per annum for 3 years from April 2023 to April 2026.

1.2. The Youth and Play team's commissioning approach will include the following:

- **Youth led and youth focussed** – an approach which puts the safeguarding and well-being of young people at the centre of services.
- **Co-production** is at the core – the commissioning will bring together young people, stakeholders, elected members and professionals during the process.
- **Town Centre/ Neighbourhood/ Locality working** – will focus on developing an integrated and coordinated service offer across each of the five distinct areas of Lambeth.
- **Outcomes-based approach** – we have adopted an outcomes-based model of working, in line with community-determined outcomes and Council priorities.
- **Improved use of resources** – will focus on providers and service users making better use of each other's assets, resources and contributions to achieve better outcomes, the elimination of duplication and waste and improved efficiency.
- **Robust contract management** – has developed a framework which has a particular focus on quality assuring services and managing risk.
- **Building links between statutory and VCS organisations** – will specify and assist in coordinating improved pathways between VCS organisations and a variety of statutory organisations to support the needs of young people.
- **Collaborative approach** – will develop a collaborative process, encouraging joined up and partnership working. We will support the development of the sector and will provide training, capacity building and networking opportunities for providers.
- **Flexible, quicker and responsive process** – to develop procurement models to fit the commissioning needs to ensure a quicker and more responsive process.

1.3. Promoting a culture of safeguarding children and young people is central to all of the commissioning undertaken by the youth and play team and as such providers and partners will be expected to demonstrate the best possible practice in this area. Funded providers are required to complete an S11 audit annually for the Lambeth Safeguarding Children's Board.

1.4. Given the time of uncertainty around funding it is natural that value for money will be central to the commissioning and contract management approach. As a result of this there is a clear need to demonstrate that these resources are being **targeted** to support those children and young people who are most in need of support.

1.5 Applications from partnerships/consortiums will be expected to describe the mix of programmes each provider delivers showing a move towards an increased combination of **targeted** and universal services which meet the outcomes and the needs of their locality. Partnerships/consortiums will also need to describe their plans to work together to meet the needs of high-risk groups and demonstrate how they will engage with specialist and statutory services.

2 PURPOSE AND SCOPE OF THE INVITATION TO APPLY (ITA)

2.1 The purpose and scope of this Invitation to Apply (ITA) and supporting documents is to invite proposals for the delivery of 5 to 19 year olds Early Intervention and Prevention Services in five localities in order to meet specific outcomes. Additionally, we will invite tenders for Early Intervention and Prevention Services for LGBT+ young people and young people with Special Educational Needs and Disabilities (SEND) who live in Lambeth. These two areas of need are covered within this document.

2.2 The five localities used for this commissioning round are aligned with the five Lambeth Council neighbourhoods (also called 'Town Centre Areas') and are:

Locality	Wards
L1. Norwood	Gypsy Hill; Knights Hill; Thurlow Park
L2. Streatham	Streatham South; Streatham Well; St Leonards; Streatham Hill
L3. Clapham	Clapham Common; Clapham Town; Larkhall; Thornton
L4. Brixton:	Brixton Hill; Coldharbour; Ferndale; Herne Hill; Tulse Hill
L5. North Lambeth:	Bishops; Oval; Princes; Stockwell; Vassall
L6. Borough Wide:	All localities(only services for LGBT+ young people and young people with Special Educational Needs and Disabilities [SEND])

2.3 Ferndale is situated predominately in the Brixton locality with a small area the Clapham locality. For the purpose of this ITA Ferndale ward is included in the Brixton locality.

2.4 If you are proposing to deliver services in more than one neighbourhood/ locality, then you will need to be part of multiple partnerships/consortiums. In each case you will need to take consideration of the children and young people's needs in each neighbourhood/ locality.

2.6 The information regarding wards and neighbourhood areas/ localities is set out in the Locality Commissioning Statements sent with this document and your proposal must clearly identify electoral Wards and the Neighbourhood/Locality from which services will be delivered and your catchment area.

2.7 The funding available for each Locality for three years (2023/2024 and 2024/25 and 2025/2026) is set out below and in Appendix A.

Locality	%	Year 1, 2 and 3 combined
Brixton (5 wards)	24	£509,144
Clapham (4 wards)	19	£403,072
North Lambeth (5 wards)	24	£509,144
Norwood (3 wards)	15	£318,214
Streatham (4 wards)	18	£381,857
LGBT+ and SEN (borough wide)	-	£128,569
Total	100%	£2,250,000

The allocations for each Neighbourhood Area/ Locality are based on the population of young people that live in that area of Lambeth.

3 OUTCOMES AND PRIORITIES

3.1 These outcomes were developed under the previous commissioning round in 2018 in partnership with Lambeth Council, Youth organisations, young people, Lambeth Made and other stakeholders in the lives of Lambeth's children and young people. During the pandemic, all services adapted to meet the needs of young people and these outcomes continue to remain vital to young people's lives.

All consortiums must design activities to meet a mix of targeted and universal outcomes delivered by their partnered providers that meet the needs of their locality.

Lambeth Early Intervention Outcomes
Increased social and emotional capabilities
Improved confidence to access support, services, networks and in self-advocacy
Improved physical health, general wellbeing and reduced obesity
Increased young people in education, employment or training
Improved relationships with family, friends and community
Reduced violent and/or risk-taking behaviour
Improved communication, leadership, problem solving and goal setting
Improved mental health and wellbeing

OUTCOMES FRAMEWORK
 All providers must identify how their activities will achieve one or more of these outcomes. They must also identify what approved outcome measurement tool they will use from the Outcomes Framework, included in this pack.

Consortiums must detail how they intend to better meet the needs of high-risk groups in their locality.

Information based on the following reports - Equality Commission Report 2017, CAMHS Transformation Plan.

-Higher risk of unemployment: Disabled people, Black African and Caribbean, Portuguese nationals, Somali and those with English as an additional language.

-Higher levels of mental health needs: As above and those transitioning from school to work

-Higher levels of violent behavior: YP involved with crime and gangs, families living in multiple deprivation and in poverty, child sexual exploitation, involvement in domestic violence and drugs and alcohol.

-Better relationships with schools: LGBTQ+ young people, sex and relationship education

OUTCOMES FRAMEWORK

3.2 We expect consortiums/partnerships to plan to meet all outcomes through the work they deliver. When identifying an outcome you intend to address, you must choose a relevant tool from the outcomes framework you will use to measure impact. You might work with multiple outcomes, but we will require evidence of the one(s) you identify. If you choose to use your own self-designed measurement system, this must be validated by Project Oracle and/or The Centre for Youth

Impact to ensure reliability of data.

When describing how consortia will meet the needs of high-risk groups, KPI's can be given to demonstrate and evidence impact. Examples are given below.

3.3 Consortium/Partnership examples and process

A consortium/partnership of providers in Clapham meet to decide to work together on an application for the locality. They look at the list of outcomes, priorities and locality information.

One provider is an open access youth club and decide that they will run their usual activities, two of which are gym sessions with young people and cooking sessions. They will measure 'Improved physical health, general wellbeing and reduced obesity' and 'Improved communication, problem solving and goal setting'. They choose the Life-Effectiveness Questionnaire (LEQ) to measure the impact towards both outcomes.

Another provider plans to run career advice, work experience and leadership workshops with groups of young people. They choose outcomes to measure, 'increased young people in employment, education and training' and 'improved confidence to access support, services, networks and in self-advocacy.' They choose Youth Outcome Star to measure the impact towards both outcomes.

Another provider runs sports classes in martial arts and other activities. They choose to measure the outcomes 'Increased social and emotional capabilities' and 'reduced violent and/or risk-taking behaviour' as they are targeting the programme at this high-risk group. They choose to use The Rosenberg Scale to measure the impact towards outcomes and have designed their own version of it which has been validated by Project Oracle.

The consortium/partnership decide on a programme of regular training though CAMHS and SLaM as well as a quarterly meeting with a local specialised therapeutic provider to meet the needs of children and young people suffering from mental health issues such as anxiety, sleeplessness and self-harm. The training will include youth workers from every provider in the consortium/partnership and regular information sessions will be held with young people attending. In the mobilisation plan, a target is to introduce short sessions within other activities that focus on these mental health needs and to record feedback with young people.

The consortium/partnership arrange quarterly training with youth workers from all providers around LGBT+ awareness, DASH and Brook Advisory Centre and describe plans for this to feed into developing policies and information sessions for young people to offer better pathways and advice. They arrange monthly visits with Lambeth's outreach team to help sign-post young people to opportunities available to them.

There are many ways consortiums/partnerships can plan to meet the needs identified in this section and competing applications will be assessed and compared on the quality of their planned interventions and ability to meet these needs.

3.4 Meeting the needs of high-risk groups and working with key partners

Consortiums/partnerships will be expected to work in partnership to develop, plan and deliver a programme of universal and/or targeted interventions within youth service provision, as part of the wider programme of work to reduce serious youth violence, lower levels of mental health needs, lower the risk of unemployment and form better relationships with schools in Lambeth. Interventions should be informed by evidence where possible or innovate if appropriate. Providers will also be expected to work with key partners across the borough to evaluate interventions.

Below are some examples of approaches you might use.

Improved mental health and wellbeing: Providers might offer identification and 1:1 brief advice and signposting to mental health services such as CAMHS; partnering with a mental health provider to deliver weekly drop-in sessions; having a service level agreement with DASH (drugs alcohol and sexual health service) to provide weekly clinic sessions and condom distribution; create links with Young Carers Hub and Programme to identify young carers in your locality.

Improved confidence to access support services, networks and self-advocacy: partnerships/consortiums work with Lambeth Young Advisors to help engage young people in suitable positive activities; motivational work offered with young people at youth clubs; a designed programme of resilience and coping mechanisms; linking with organisation to support work experience placements or job fairs and supporting young people to access them.

Increased level of young people in education, employment and training: developing regular working partnerships with local schools to support young people on the edge of exclusion; attending locality partnership panels (part of Early Help work) to offer apprenticeships and voluntary opportunities to young people needing work experience.

Improved relationships with family, friends and community: running a local community programme bringing together young people and older adults to provide shared skills; running parenting programmes in the local youth club and children's centre; holding a consortium/partnership family event to bring together the local community.

4 CONSORTIUM AND PARTNERSHIP WORKING

4.1 Providers wishing to apply for EIP services are required to apply as part of a consortium and partnership, which will create a more coherent offer for young people in their local areas, achieve better service quality standards, service improvements, coordination and best value for money. Each consortium must demonstrate that they are able to meet needs identified in each Neighbourhood/ Locality and collectively deliver the right range of services for that Neighbourhood/ Locality.

4.2 . Each partnership/consortium must identify a Lead Provider who will complete the online application form on behalf of the partnership/consortium, including

collating and submitting overarching project information, as well as individual partners particulars (budget, outcomes, activities) within the overarching project.

4.3 All potential providers must identify partnering arrangements with complementary providers across the borough. You will also need to identify a Lead Provider who will take responsibility for the facilitation of the partnership/consortium and, if you are successful in your tender application, will report quarterly on referrals between partners and host quarterly consortia and partnership meetings.

4.4 If your consortium/ partnership wish to deliver services in more than one Neighbourhood/ Locality, then they will need to tender separately for the contract in each Neighbourhood/ Locality in which they wish to deliver services, making reference to the relevant locality commissioning statements and be able to demonstrate an active presence in the locality.

4.5 Partnerships/consortiums must demonstrate pathways to specialist services and outline plans for the partnership/consortium to meet the needs for young people to access mental health support, LGBT+ youth support services, SEND specialist organisations, the needs of Looked After children, substance misuse and child sexual exploitation. They must also outline how they will reach the specified target demographics of Portuguese, EAL, Black African, Black Caribbean, Somali and those CYP involved in youth violence.

4.6 Consortia must agree and submit a mobilisation plan (at beginning of contract) and partnership agreement signed by all providers.

4.7 Once a consortium's grant period begins, each partner will be expected to submit quarterly monitoring based on the deliverables within the grant agreements. Progress towards the outputs and outcomes should be discussed within the consortium members and any risks or programme changes discussed and implemented during the life cycle of the agreement. Monitoring requirements are being developed and will be in place by the start of the grant period.

A youth and play commissioning officer will monitor your progress through a range of interventions including site visits; quarterly data analysis; regular meetings; process audits and requests for reports. Any interventions will be based on failure to meet deliverables and will be negotiated with the organisation and Lead Provider with clear targets given. Failure to improve or modify under-achieving programmes within the grant agreement can lead to reduction in grant amounts or cancellation of the grant within a set time period.

5 CONTRACT VALUE

5.1 As a change to the previous round, there is no minimum value per provider to allow more flexibility for partnership working.

5.2 The maximum value of any individual organisation within an overarching project will be £70,000 per annum.

5.3 Consortiums/Partnerships should decide on the funding split by taking into account the proportion of total delivery of the consortium, the level of need, delivery towards outcomes and any extra admin or organisational responsibility for consortium/partnership. The Youth and Play team advises agreeing a process to renegotiate funding splits mid-contract dependent on progress and/or changes – a process which involves all members of the consortium/partnership.

6 THE PROCUREMENT TIMETABLE

Invitation to Apply – 5 – 19 Early Intervention and Prevention – August 2022

6.1 The key dates for the remainder of the procurement procedure are set out in the indicative procurement timetable below (we reserve the right to vary key dates on notice to all applying organisations):

Timetable for applications (EIPS Second Round)	
Invitation to Tenders sent out.	Friday 16 th September 2022
Information Event for Providers	Weds 21 st September 2022/Tues 27 th September 2022
ITA queries can be submitted up until...	5pm 14 th October 2022
Closing Date for completed Tender Forms	5pm Friday 28 th October 2022
Youth and Play to seek further clarifications/ queries	By 18 th November 2022
Tender Evaluation completed by	By 25 th November 2022
Community Panels – Streatham/ Norwood	TBC December/January 2023
Community Panels – Clapham/ Brixton	TBC December/January 2023
Community Panels – North Lambeth	TBC December/January 2023
Community Panels – Borough Wide – SEND + LGBTQ+	TBC December/January 2023
Share outcome with Council Officers and Elected Members	By end of January 2023
Written notification of the decision by	By February 2023
Standstill and Cooling Off Period (indicative)	2-week period in February
Conditional Contract Offers sent out by	End of February 2023
Due diligence visits and checks with providers	March 2023
Proposal of detailed Mobilisation Plans by	March 2023
Contracts Agreed and Signed off by	March 2023
Contract Commencement Date	1 st April 2023

6.2 The application form must be completed on the relevant document. Grant Proposal Forms may be submitted **no later than** the closing date of **Friday 28th October 2022, 5pm (17.00 hours)**. Application documents should be sent to TCunningham@lambeth.gov.uk

6.3 The Youth and Play team reserves the right to extend the closing deadline. Any extension granted will apply to all applying Organisations. We reserve the right to reject any Proposals received outside of the submission times.

6.4 All completed Application Proposal Forms must be returned electronically. We reserve the right to reject any proposals submitted in any other way.

6.5 We reserve the right to ask for more information and clarifications from the applying Organisations at any stage of the process.

6.6 On receipt of the Application Proposals submitted by the Lead Provider of your Consortium/ Partnership, the Youth and Play team will perform an evaluation of the Proposals received using the evaluation criteria set out in Appendix B, with a view to selecting Consortiums to deliver services in each Neighbourhood Area/ Locality.

6.7 London Borough of Lambeth may, at its absolute discretion, require that you attend a meeting to discuss any aspect of your Proposal, or any other matter related to this ITA or the Statement of Requirements.

6.8 London Borough of Lambeth will exercise a Standstill and Cooling Off Period, a ten-day period to allow unsuccessful bidders to challenge the decision before a contract is signed.

6.9 The contracting of the successful Applying Consortium/Partnership in each Neighbourhood Area/ Locality will be subject to each Consortium/Partnership providing a detailed mobilisation plan. The engagement will also be subject to the formal approval process. Until all necessary approvals are obtained and the standstill period is complete, no contract will be entered into.

7 INSTRUCTIONS TO APPLICANTS

7.1 You may submit, any queries relating to this ITA no later than **Friday 14th October 2022 at 5pm**. Please submit such queries by email to the following email address Tcunningham@lambeth.gov.uk . As far as is reasonably possible we will respond to all reasonable requests for clarification of any aspect of this ITA and supporting documents, if made before the above deadline. We will aim to provide responses within three working days where possible.

7.2 You must inform us in writing if there is any change in control, composition or membership of your organisation or your consortium members subsequent to your submission of your application. We reserve the right to disqualify you from the process as a result of failing to inform us of any changes or withholding any significant information which is likely to have an impact on the commissioning process.

7.3 You must state if you will be using any third party contractors to deliver any parts of the Services and ensure that all relevant terms and conditions are applied within any relevant sub-contract. You will be fully responsible as the lead provider for all third-party sub-contractors.

7.4 You must state if you are the Lead Provider and you are submitting the Proposal on behalf of a consortium or partnership.

8 CONDITIONS OF APPLYING

8.1 In submitting a Proposal to this ITA it will be implied that you accept all the provisions of this ITA including these conditions.

8.2 The information contained in this ITA and the supporting documents and in any related written or oral communication is believed to be correct at the time of issue but LbL will not accept any liability for its accuracy, adequacy or completeness and no warranty is given as such. This exclusion does not extend to any fraudulent misrepresentation made by or on behalf of LbL.

8.3 By issuing this ITA, LbL is not bound in any way to enter into any contractual or other arrangement with you or any other party.

8.4 It is intended that the remainder of this process will take place in accordance with the provisions of this ITA but we reserve the right to terminate, amend or vary the process by notice to all tendering organisations in writing. London Borough of Lambeth will accept no liability for any losses caused to you as a result of this.

8.5 You will not be entitled to claim from LbL any cost or expenses that you may incur in preparing your Proposal irrespective of whether or not your proposal is successful.

8.6 All information supplied to you by LbL, either in writing or orally, must be treated in confidence and not disclosed to any third party (save to your professional advisers) unless the information is already in the public domain.

8.7 There must be no publicity by you regarding the Project or the future award of any grant unless LbL has given express written consent for the relevant communication.

8.8 Any attempt by you or your appointed advisers to inappropriately influence the grant award process in any way will result in your Proposal being disqualified. Any direct or indirect canvassing or lobbying by you or your appointed advisers in relation to this application or any attempt to obtain information from any of the employees or agents of LbL concerning another tendering organisation may result in disqualification at our discretion.

8.9 LbL reserves the right to disqualify you if you do not submit your Proposal in a manner consistent with the provisions set out in the Instructions to Applicants and the Statement of Requirements.

8.10 It is your responsibility to ensure that any partners that will be involved in delivering aspects of your intervention, any sub-contractor and/or adviser abides by these Conditions of Applying.

8.11 Your Proposal should remain valid for acceptance for a minimum of 90 days from the date it is submitted.

Appendix A. Funding Available

Locality	%	Year 1, 2 and 3 combined
Brixton (5 wards)	24	£509,144
Clapham (4 wards)	19	£403,072
North Lambeth (5 wards)	24	£509,144
Norwood (3 wards)	15	£318,214
Streatham (4 wards)	18	£381,857

LGBT+ and SEN (borough wide)	-	£128,569
Total	100%	£2,250,000

The allocations for each Neighbourhood Area/ Locality are based on the population of young people that live in that area of Lambeth.

Appendix B. Tender Evaluation Criteria

Impact	Evidence of significant impact on the required outcomes: Services are targeted towards children and young people most in need and chosen outputs reflect value for money and relate to outcomes being delivered.	30%
Quality	Service quality standards are embedded in all practice: Refer to Service Qualities document (Appendix C) for details	20%
Value	Total price and unit costs are competitive	20%
Experience	Examples of project and outcomes successfully delivered	10%
Management	Capacity and ability to manage project and partners	10%
Partnership	Clear collaboration at a local level	10%

- 1) Shortlisted partnerships/consortiums may be invited to present their applications to a panel of trained Lambeth Young Advisors, LbL children's services staff and other relevant stakeholders. Presentations will focus on the Tender Evaluation Criteria, be no more than 15 minutes in length, must involve young people and there will be a Q&A session from the panel following the presentation. More detailed instruction will be given out in advance.
- 2) The highest scoring tender will go forward. If there's less than a 20% gap between scores, the panel will reconsider until they make a clearer decision.
- 3) The results of all the evaluation process will be subject to the LbL's approval processes.

Appendix C. Service Qualities

For the 5 – 19 Early Intervention and Prevention Services 2023-2026 the required Service Qualities are as follows:

1/ Delivering on co-production

London Borough of Lambeth is striving to promote co-production through all of its own work and is looking for providers to demonstrate practice which involves children and young people and the local community taking an active role in the design and management of provision. We refer to the international definition of co-production which is:

“Co-production of public services means professionals and citizens making better use of each other's assets, resources and contributions to achieve better outcomes and improved efficiency”

We will look for evidence of the six key principles of co-production which are as follows:

- Recognising people as assets: transform perceptions of children and young people from passive recipients into equal partners in designing and delivering services.
- Building on people's existing capabilities: altering the delivery model services from a deficit approach to one providing opportunities to grow children and young people's capabilities and actively support them to put these to use.
- Mutuality and reciprocity: offering children and young people a range of reasons to engage, which enable two-way relationships to form, where there are mutual responsibilities and expectations.
- Peer support networks: engaging peer and personal networks alongside service provision as the best way of transferring knowledge and supporting change.
- Blurring distinctions: blurring the distinction between service providers and users by reconfiguring the way services are developed and delivered.
- Facilitating rather than delivering: enabling public service agencies to become catalysts and facilitators of change rather than central providers of services themselves.

There are many models of children and young people's participation and co-production which can be used to demonstrate good practice in this area. This document is a good starting point - http://www.unicef-irc.org/publications/pdf/childrens_participation.pdf

2/ Promoting a culture of safeguarding

In line with the principles of Working Together to Safeguard Children (2013) it is the responsibility of every agency and individual to work in ways that promotes the welfare of children and young people.

Organisations will be asked to evidence how their work is proactive in developing the safeguarding of children and young people in their local community. Whilst the training of staff and clear policies and procedures for dealing with concerns of regarding potential abuse are critical this Service Quality stretches much further to ask how the curriculum and activities which organisations deliver promote the safety of children and young people in the community and at home.

Organisations should also be able to evidence how the voice of the child or young person is foremost when dealing with concerns and how any process for responding to safeguarding concerns is centred around the child or young person and their needs.

3/ Able to include and challenge

Part of being open and accessible is being able to show how the service is reaching out to the community around it and engaging with a broad range of young people as well as reaching out to ensure that young people and partners can work across real and perceived boundaries.

We will also expect these services to be delivered in a way that is pro-actively challenging oppressive behaviour and tackles negative or extreme attitudes. This should be evident in the way staff work, in the activities which are delivered and in the ethos of the organisation.

4/ Working for excellence

It should go without saying that any organisation working with children and young people in Lambeth should be striving for excellence in its work. To support this we will be working with providers who can evidence how they are measuring and improving on their own quality of service delivery.

Some organisations may have a recognised quality mark which demonstrates the systems they have in place – not every organisation can manage this so we will also look for evidence of high-quality planning, evaluation, effective monitoring and some way of understanding your organisations 'customer satisfaction' and ability to handle complaints positively.

5/ A focus on prevention

This round of funding is for Early Intervention and Prevention Services and therefore organisations will need to evidence how they will work in ways which prevent problems for children and young people arising or escalating. This approach will require the kind of collaboration and co-production described above both because partners will need to work together to understand where risks and need are presenting themselves and because preventative work is rarely effective in isolation.

6/ Building sustainability

We will naturally be seeking to work with providers who are able to demonstrate good value for money when delivering outcomes. Organisations will also need to show how they are working to ensure they can continue to be part of the local community by finding ways to identify other income and by sharing resources and working in partnership in other providers.

COMMISSIONING STATEMENT, LGBT+ AND SEND AND LOCALITY CONTEXTS

1 - SERVICES REQUIRED

LbL seeks to tender a range of services to a partnership/consortium of providers in the Brixton/Norwood/North Lambeth/Streatham/Clapham Neighbourhoods/Localities. These providers must have communicated with each other and agreed a programme of activities and services (the overarching project) that respond to the needs and priorities set out in this commissioning statement.

The '*State of the Borough 2016*' document, '*Future Lambeth – Our Borough Plan 2016-2021*', '*Black Thrive – Surviving to Thrive Report*', '*Lambeth Made Safer 2020-2030*', '*CAMHS Transformation Plan*' and '*Equalities Commission Report 2017*' set out a range of changes and challenges facing the borough and specific areas within Lambeth, which have been considered and helped inform and share the priorities set out in this commissioning statement.

2 - LGBT+ and SEND services required

LGBT+ STATEMENT

Lambeth council has taken part in a pilot project, sponsored by Public Health England (PHE), to take a 'whole systems approach' to health inequalities for LGBT people in Lambeth. The driver for the project was the evidence of persistent inequalities in health outcomes between LGBT communities and the general population. In Lambeth an advisory group was established to steer the project, which included representatives from LGBT communities, the voluntary sector, Lambeth CCG and internal Council stakeholders. Following a multichannel engagement process which included surveys, focus groups and a conference in February 2018-which had speakers including Adrian McLachlan, Chair of Lambeth CCG-the consensus emerged around the 4 key priorities. We have chosen three priorities which relate to children and young people:

- Improving LGBT communities' access to and experience of healthcare with particular reference to primary care and General Practice. Raising awareness and understanding in General Practice regarding the health needs of Trans people is a key focus.
 - Raising the visibility and promoting better health and wellbeing of BME LGBT people within Lambeth given evidence of marginalisation and resultant poor mental and sexual health outcomes
 - Ensuring that the needs of LGBT young people are properly included within the broader work to promote resilience and emotional wellbeing amongst school age children and young people in Lambeth
- Different to the main commissioning strand, LGBT+ provision applicants must deliver a cross-locality service. There is no necessity to work as part of a consortium/partnership but we encourage applications which demonstrate partnership working to further meet the needs of LGBT+ young people.
 - London Borough of Lambeth have additional programmes to support this provision which deliver training for schools, youth organisations and other stakeholders in the lives of young people in Lambeth. There are additional opportunities to work with Lambeth Youth Council to extend outreach and deliver other innovative projects for LGBT+ young people.
 - Applicants will be expected to choose from our outcomes list to measure the impact of their programmes and choose from our outcomes framework to choose a verified impact measurement tool.
 - Referring to the 'Lambeth Whole Systems Approach to LGBT Inequalities report March 2019', applicants are asked to especially consider programmes and approaches which meet the needs of trans young people, mental health needs of LGBT+ young people, bullying, suicide awareness and self-harm and the needs of the BME LGBT+ community.
 - **Contract value is £21,428 per annum 2023-2026 totalling £64,284**

SEND STATEMENT

With changes to the local Short Breaks offer we are looking for SEND applicants to provide consistency and improved support for families and SEND young people and children. Different to the main commissioning strand, SEND provision applicants must deliver a cross-locality service. There is no necessity to work as part of a consortium/partnership but we encourage applications which demonstrate partnership working to further meet the needs of SEND young people.

LbL ensure that all services commissioned are fully-inclusive, however, we are aware of the wide variety of capacity and expertise between provision across the Early Intervention and Prevention providers. We welcome applications that bring high levels of targeted and specialist expertise to enable SEND children and young people to fully access a range of inclusive and specialist play activities that are engaging, challenging, therapeutic and varied. We will fund SEND provision up from ages 5 – 25.

- Applicants must demonstrate the kinds of special educational needs and disabilities that are provided for. We encourage plans to develop staff, provision and other local providers through training and workshops which are aimed at making more services fully inclusive and providing youth workers with increased skills when working with SEND young people.
- Based on consultations we have held with families and SEND young people, we welcome applications that specify arrangements for supporting SEND children and young people in moving between phases of education and in preparing for adulthood. The outcomes should reflect their ambitions which could include higher education, employment, independent living and participation in society.
- **Contract value is £21,428 per annum 2023-2026 totalling £64,284**

3 - LOCAL CONTEXT

Lambeth is a rapidly changing area in with a high proportion of new businesses and housing being built across the borough.

The Brixton locality is a major commercial, cultural and administrative town centre location in Lambeth with very good transports links, Lambeth Town Hall (temporarily closed), a successful Brixton Market (recently re-opened to fanfare), a busy high street, two national music venues, a cinema, a range of restaurants, pubs and clubs and booming night-time economy. It is also a historical location for the British Caribbean community which is celebrated with by the Windrush Square and Black Cultural Archives.

The Brixton Village Covered Market with a range of artisan and independent shops, stalls, restaurants and cafes is now a visitor destination. There are few places in the borough that have experienced such rapid and stark gentrification, with a broad range of stylish restaurants and cafes. In 2016 a Premier Inn hotel opened, boasting room rates from £150 to £200 per night.

The new skyscraper and designer tower developments in Waterloo and Southbank Place have brought a wealth of new homes and businesses into the area which will impact transport infrastructure and employment opportunities across the borough.

Brockwell Park, includes the Brockwell Lido and is located between Brixton, Herne Hill and Tulse Hill. The 51 hectare park is home to the annual Lambeth Country Show and used all year round by local communities, families, children and young people. Ruskin Park (Herne Hill) offers residents of Lambeth a green space with opportunities for play, sports and relaxation. The park maintains a paddling pool, playground, one o'clock club, tennis courts and a football pitch; the park also contains a pond and wildlife habitats, an opportunity for members of the community to be active and make new discoveries.

LAMBETH WIDE COMMISSIONING CONTEXT

- Lambeth has the ninth highest resident population in Greater London and is the fifth most densely populated borough nationally

DATA ABOUT YOUNG PEOPLE IN LAMBETH

- 19.47% population 0-19 yo - 61,917 young people (total population of 318,000)
- High occurrence of young people leaving and coming to Lambeth (12% per year)
- Diverse population of young people only 20% white British, compared to 39% of whole Lambeth population – so 80% BME
- Growing population of young white European and African heritage young people
- Reduction in proportion of Black Caribbean heritage residents
- There are 24 Children's Centres in Lambeth; there are 88 schools in Lambeth: five nursery schools; 61 primary and 14 Secondary schools (including Academies), five special schools and three Pupil Referral Units.

DATA ABOUT GROUPS WITH PARTICULAR NEEDS

- 150 languages are spoken in the borough and there is a high number of young people who have recently moved into the borough.
- 15% of total households are single parent households – 51% of families are one parent families
- 70% of Lambeth residents are living in flats – and 36% of people live in social housing in Lambeth
- 87,000 residents live in poverty, after housing costs.
- About 37,000 people in Lambeth say their day-to-day activities are limited by a long term illness or disability – this includes young people with disabilities.
- 4% of respondents to the Lambeth Residents' survey identified themselves as lesbian, gay or bisexual.
- Episodes of diagnosed depression of Lambeth young people have continued to rise over the last three years.
- Lambeth children from 'mixed' and 'black other' ethnic backgrounds were over represented in Children and Adolescent Mental Health Services; children from Chinese and Asian ethnic backgrounds were under represented.
- Support is particularly needed for children and young people (and their parents/carers) who do not meet threshold for specialist support, but for whom universal services can not manage.

- Lambeth has one of the highest levels of first time entrants into the criminal justice system
- high rates of violent, sexual crime and drug related crime and higher rates of violent crime, sexual crime and drug crime.
- Highest proportion of obese children in the country and high rate of reported DV (highest in London).

DATA ABOUT POVERTY

- 8th (of 32) most deprived borough in London and 22nd (of 326) most deprived borough in England.
- Lambeth is wealthier than it used to be, but this is mainly amongst young professional population.
- 13 Lower Layer Super Output Areas are in 10% most deprived in the country – five same as in 2010 (lasting pockets of deprivation).
- Larkhall and Coldharbour have high rates of income poverty affective children 0 – 15 years old.
- Growing poverty gap in the borough – growing number of young professionals.
- Higher rates of child poverty than London and England average – at 29% of 0 to 16 year olds.
- There is likely to be a link between the high levels of poverty in some areas of the borough and the increasing occurrence of depression and of emotional and mental health issues.

4 - BRIXTON CONTEXT

- The Brixton locality is made up of Brixton Hill, Coldharbour, Herne Hill, and Tulse Hill wards and a large part of the Ferndale ward.
- Coldharbour is one of two wards in Lambeth where an especially high proportion of children and young people live in income deprived families.
- Coldharbour and Vassall are also two wards where there is a significantly high proportion of working ag population in an area of involuntarily excluded from the labour market
- Brixton has a total population of approximately 79,000 which is 26% of the population of Lambeth. There are nearly 12,000 residents aged 5 to 19 years in this neighbourhood/ locality, which makes up 25% of Lambeth's population in this age group.
- The Brixton locality is the most heavily populated area of Lambeth. For Lambeth the average number of persons per hectare is 113, for London it is 52 and for England it is 4. Compare this to Ferndale where the number of people per hectare is 176, for Tulse Hill 153 and for Brixton Hill it is 140 per hectare.
- Coldharbour is the most deprived ward in Lambeth. Other wards like Tulse Hill, Ferndale and Brixton Hill are also deprived.

5 - CLAPHAM CONTEXT

- The Clapham locality is made up of 4 wards: Clapham Common, Clapham Town, Larkhall and Thornton (NB: Ferndale ward is not included in this statement).
- Clapham has a total population of almost 57,000 which is 19% of Lambeth's total population. There are nearly 7,700 young people aged 5 to 19 years living within the Clapham locality; 17% of Lambeth's population in this age group.
- Clapham is one of Lambeth's most diverse localities containing some of Lambeth's most expensive housing, as well as large areas of social housing and deprivation.

- Larkhall is one of the most deprived wards in Lambeth whereas Clapham Common is the least deprived.
- A major concern for Thornton residents is crime. There is a lack of affordable housing in Thornton, and a concern that there is not enough for young people to do.

6 - NORTH LAMBETH CONTEXT

- North Lambeth locality is made up of Bishop's, Oval, Prince's, Stockwell, and Vassall wards.
- North Lambeth has a total population of approximately 68,000 which is 22% of the population of Lambeth. There are nearly 9,800 residents aged of 5 to 19 years in the locality; 21% of Lambeth's population in this age group.
- North Lambeth is a densely populated area in Lambeth. For Lambeth the average number of persons per hectare is 113, for London it is 52 and for England it is 4. Compare this to Bishop's where the number of people per hectare is 78, for Oval, it is 122, Prince's it is 134 and for Stockwell it is 170 per hectare. Stockwell is the second most densely populated ward in Lambeth.
- Stockwell and Vassall are respectively after Coldharbour, the most deprived wards in Lambeth. Other wards like Oval and Prince's Hill are also deprived. Stockwell and surrounding areas have a large Portuguese population.

7 - NORWOOD CONTEXT

- The Norwood locality is made up of 3 wards: Gipsy Hill, Knights Hill and Thurlow Park.
- Norwood has a total population of just over 42,000 which is 14% of the population of Lambeth. There are almost 7,500 young people aged 5 to 19 years living within the Norwood locality; 16% of Lambeth's population in this age group.
- Norwood does not have the level of deprivation found elsewhere in the borough but there are some areas where poverty is an issue, such as Crown Lane, which is relatively deprived. Gipsy Hill and Knights Hill are also relatively deprived.

8 - STREATHAM CONTEXT

-The Streatham locality is made up of 3 wards: Streatham Hill, St Leonard's, Streatham Wells and Streatham South wards.

- Streatham is an area of the borough that has grown rapidly in recent years. There is a particularly large community of recently arrived African and European economic migrants, which includes many children, young people and families. While it is not the more deprived area of the borough, it has pockets of deprivation and has historically been perceived to be less well served by public services.
- Streatham is a mixed residential area which is relatively more affluent compared with other areas of Lambeth. It is famous for the longest high road in Europe at 3.6km (just over 2 miles long), with a diverse mix of high street stores and local business shops. Streatham has many well know local features including a Rookery in Streatham Common Park, a brand new Streatham Ice Rink, and recently redeveloped Streatham Library. There are three London Overground stations (Streatham Common, Streatham and

Streatham Hill) with direct trains to London Victoria, Blackfriars, St Pancras and London Bridge. The annual 'Streatham Common Kite Day', 'Streatham Food Festival' and 'Streatham Festival' are particularly popular with both visitors and locals.